On these hills,
where there had been
so much sorrow,
there is now planted
the seeds of hope.

JEANNE D'ARC MUJAWAMARIYA
MINISTER OF EDUCATION FOR RWANDA

IF YOU SEE FAR, YOU WILL GO FAR.

AGAHOZO-SHALOM YOUTH VILLAGE
2013 ANNUAL REPORT

THE AGAHOZO SHALOM YOUTH VILLAGE

HIGH ON A HILL, WE SEE THE WORLD.

There are 2.8 million orphans and vulnerable children in Rwanda today. They live on the streets, subsist in child-headed households, or are placed with local families in subservient or abusive situations. Many of these children cannot think beyond their next meal, let alone dream about the opportunity for a brighter future.

To some, the odds our kids face may seem insurmountable—but they see opportunity. Agahozo-Shalom has become a place of great hope: a place where joy is restored, minds are cultivated, dreams are envisioned, and progress is made. ASYV continues to make a difference—not only in its students' lives, but also in everything these children touch, from the surrounding communities, to Rwanda, to the world.

As you enter the Village gates, you are greeted with one of the Village mottos, *"If you see far, you will go far."* With the help of the ASYV family, every child has the opportunity to see far—to sit somewhere, look far in the distance over the Land of a Thousand Hills, and say, *"There's no limit to where I am going."*

If you see far, you will go far. Agahozo-Shalom was founded in response to one of the world's greatest tragedies.

ANNE HEYMAN
ASYV FOUNDER

ASYV

12.3M
PEOPLE LIVE IN RWANDA PRESENTLY, MAKING IT THE MOST DENSELY POPULATED COUNTRY IN AFRICA.

2.8M
ORPHANS AND VULNERABLE CHILDREN ARE LIVING IN RWANDA TODAY.

45%
OF RWANDA'S POPULATION IS BELOW THE POVERTY LINE.

10%
OF RWANDA'S POPULATION LOST THEIR LIVES IN THE GENOCIDE.

61%
OF RWANDA'S POPULATION IS UNDER THE AGE OF 24.

60%
OF RWANDA'S TEACHERS FLED OR DIED DURING THE GENOCIDE.

A YEAR OF HOPE... THEN SORROW.

Dear friends and supporters of Agahozo-Shalom,

With your great help, 2013 was another meaningful year for ASYV, full of progress and hope. However, the many milestones and accomplishments of 2013 cannot be recognized and celebrated without acknowledging the tragic death of the Agahozo-Shalom Youth Village Founder, Anne Heyman, in January 2014.

It is a testament to the strength and beauty of her vision that life in the Village has continued forward, and Anne's vision is still leading the way.

The spirit of Anne's legacy is brought to life by the people she touched. Anne taught us all – our board, our staff, our volunteers, our supporters, and, most importantly, our kids – about the importance of repairing the world around us.

We are committed to keeping Anne's legacy alive, and we move forward stronger and more determined than ever. With you, we look forward to continuing to build on Anne's gifts to us all as we seek to repair the world, 500 kids at a time.

DANIELLE BURENSTEIN
Executive Director

LAURIE FRANZ
Board Chair

JEAN-CLAUDE NKULIKIYIMFURA
Village Director

"Agahozo-Shalom endows children with recognition and pride in their past, and a sense of direction and security about their future."

ANNE HEYMAN
ASYV Founder

2013 Highlights

Orphans can be educated in a way and given a skill set which will enable them to make their world a better place.

ANNE HEYMAN
ASYV Founder

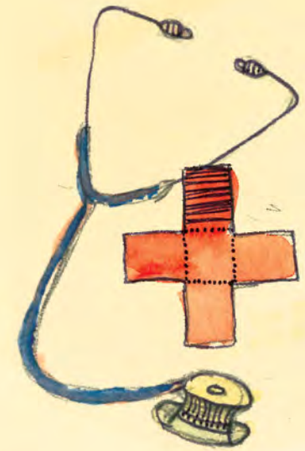
+ CAREER DEVELOPMENT

THE STUDENT RESOURCE CENTER EXPANDED

to offer students and graduates support with creating CVs and cover letters, taking standardized tests, and preparing university, job, and internship applications.

64 STUDENTS

took part in the ASYV Application Boot Camp, improving their English and application skills.



+ HEALTH & WELLNESS

We expanded our

HEALTH & WELLNESS PROGRAMS

with additional workshops, campaigns, and training sessions, and have strengthened and created partnerships with local health institutions.

+ LEADERSHIP TEAM

A new

PEDAGOGICAL LEADERSHIP

team was created at the Liquidnet Family High School.

+ ADVOCACY AND PARTNERSHIP DEPARTMENT

This newly developed department focuses on

CONNECTING & ADVOCATING

for the ASYV graduates across the local, regional, and national community.

+ PHYSICS, CHEMISTRY & BIOLOGY

PHYSICS, CHEMISTRY, & BIOLOGY

programs were approved by the Ministry of Education. The combination of these studies was added to the school's curriculum.

4 TEACHERS' WORKSHOPS

were created to aid in the implementation and adaptation of innovative teaching methods. We focus on project-based learning, child-focused teaching, and a critical evaluation of our results.

5

rounds of mock exams were administered to prepare Senior 6 (12th grade) students for the National Exams.

THE VILLAGE WAY.

The Youth Village is not just a school. For our students—some of Rwanda's most vulnerable youth—the Village is their home, their family, and their hope for a better future.

We take a holistic approach to treating the trauma our students have been through—providing them with a warm and loving environment where they can live, learn, heal, and dream. The Village is a place where they can prepare for a better future.

We strive to ingrain in our kids a sense of recognition for the past, while giving them hope and direction for the future. Graduates leave the Village as whole and healthy individuals, filled with a sense of purpose and an awareness of their strengths, their weaknesses, and their potential to make a positive contribution in their community and the world.

32

FAMILY HOMES ARE FILLED WITH 16 KIDS AND A FAMILY MOTHER.

4:1

STUDENT-TO-STAFF RATIO IN THE VILLAGE.

Foundations of Our Community

Every member of our staff takes to heart the ASYV mission and does everything they do with the sole object of giving our kids a better life.

“ ANNE HEYMAN
ASYV Founder

FAMILY

TO MOST STUDENTS AT ASYV, THE VILLAGE IS THEIR FAMILY.

Family mothers, big brothers and sisters, long-term volunteers, and informal and formal educators all work together to monitor students’ progress from the beginning to make sure they’re adjusting, realizing their potential, and meeting their goals.

LEARNING

WE GIVE OUR STUDENTS A MIX OF BOTH FORMAL AND INFORMAL EDUCATION TO PREPARE THEM TO BE PRODUCTIVE MEMBERS OF SOCIETY.

This holistic approach to learning prepares them to leave ASYV as well-rounded adults ready to make a difference.

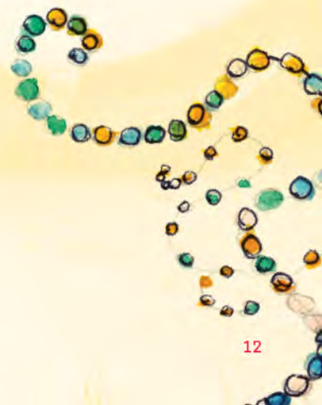
To succeed, they need knowledge, creativity, and critical-thinking skills. They also need to know the dynamics of a healthy home and family life, how to secure a job, and how to care for themselves.

HEALING

OUR GOAL IS TO TURN OUT BALANCED ADULTS WHO CARE FOR THEMSELVES AS WELL AS THEIR COMMUNITIES.

We strive to instill in them the value of *Tikkun Olam*—the idea that we all share responsibility for healing the world.

We’ve designed programs that equip our kids to become healthy, self-sufficient, and engaged in the rebuilding of their nation.



WE'VE GONE FAR. WE'RE GOING FURTHER.

The progress we've made so far is a testament to where we're going.

Today, ASYV is a bustling community with a modern high school that's preparing students to graduate, enter the local and global job market, and make a positive difference. The best evidence of this progress is the inspiring journey each of our students has been on. Here are a few of their stories...

98

2013 GRADUATES ARE ATTENDING UNIVERSITIES ACROSS THE GLOBE.

4

2013 GRADUATES SCORED AMONG THE TOP TEN IN THE COUNTRY ON THE ENGLISH NATIONAL EXAM.

Student Stories

> My life has been raised up from one filled with hopelessness and intensive darkness to one where the rhythm has been restored.

INNOCENT NZAYISENGA
2013 ASYV graduate

VANESSA UWASE

Vanessa Uwase doesn't know where she was born, has no memories of her family, and has never even met a blood relative. She was a baby when her family was killed in the Genocide Against the Tutsi, and she was found alone in the street by a 9-year-old girl who brought her home. While she was allowed to live with the girl's family, she never truly felt welcome or loved. *"I was a burden,"* she said. This caused her to feel desperate about herself and her future and made it difficult to be happy.

When Vanessa joined ASYV, her life began to change. She was eating and sleeping regularly. She formed friendships. *"I started feeling love... and felt what it meant to be happy."* For the first time in her life, she felt like a normal teenager with dreams, and a means to achieve them. *"I now have a better future,"* she says. *"The Village gave me everything I need to continue living in this world."*

MARIE PIERRE BANKUNDIYE

When Marie Pierre Bankundiye's parents were killed in the Genocide Against the Tutsi in 1994, she and her brother were left as orphans. The daily struggle to acquire the basic necessities of life—food, clothing and shelter—made it impossible for her to envision any kind of future.

Coming to ASYV, though, has changed her life. *"I used to fear challenges,"* she said. *"But now I can sit down and think about my problems and think of ways of solving them myself."* Agahozo-Shalom has become her "home of hope," where she's learned how to respect and live with diverse people with different views and backgrounds. Most importantly, she's now able think about and plan for her own future.

INNOCENT NZAYISENGA

Following the death of both of his parents in the 1994 Genocide Against the Tutsi, Innocent Nzayisenga grew up believing that no one in the world cared about him. In December 2009, he came to live at ASYV, where he found clubs and activities that gave him a sense of hope and belonging, or as he described it, *"a beautiful dream."*

He eventually learned how to sing and play the piano and guitar. Shortly thereafter, he formed the musical group, The Braves, with several other students. ASYV helped him transform himself from the shy and reserved boy who wondered if life had anything to offer him, to the outgoing superstar who regularly performs in front of the entire ASYV community. His dream of one day becoming a music producer now seems within reach, as Innocent will be studying music at McGill University on a MasterCard scholarship, beginning August 2014.

"My life has been raised up from one filled with hopelessness and intensive darkness," he says, *"to one where the rhythm has been restored."*

JEAN CLAUDE MUZERWA

***"I have learned that life is a long journey, and everything is possible."* For Jean Claude Muzerwa, that statement is a testament to how far along this journey he's come since the tragic days of his youth. Jean Claude's parents and six of his siblings were murdered in the Genocide Against the Tutsi, leaving only him and his younger brother, who were taken into a family in subservient roles.**

At the age of 10, he decided to escape his situation and raise his younger brother on his own. He cultivated land in the morning and tried to attend school in the afternoon. With so much pressure put on him at such a young age, he turned to drugs to escape his problems. *"I did not love anyone,"* he said. *"I had no hope and no future vision."* When he joined ASYV, he slowly started to reconstruct himself, to gain respect and develop hope. *"I learned to love people,"* he said. ASYV has taught him how to manage his time and to value himself and those around him, and has helped him realize the benefit of hard work.

"The Village... has helped me move out of a world filled with darkness, anger, and sadness."

MURAKOZE CYANE — THANK YOU.

Our ability to move our vision forward and carry on Anne's legacy is critical to the millions of vulnerable and marginalized youth in Rwanda—kids for whom Agahozo-Shalom Youth Village is a last chance.

Thanks to the generous contributions of each individual and organization listed on the following pages, our Village and kids are thriving.

It goes without saying that we owe you a tremendous amount of debt and gratitude.

ANNE HEYMAN
ASYV Founder

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ADDITIONAL THANKS TO OUR PHOTOGRAPHERS

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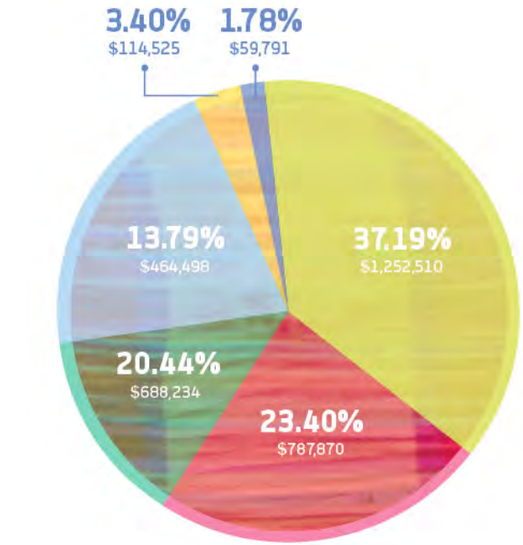
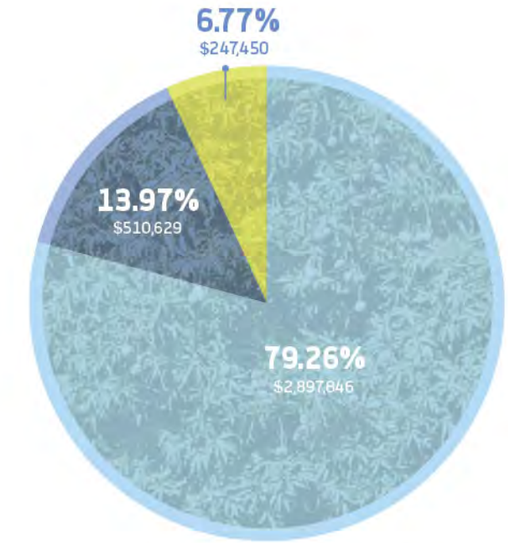
WHERE THE MONEY COMES FROM

TOTAL: $3,367,428



WHERE THE MONEY GOES

TOTAL: $3,655,925



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Thank you.

OUR VISION FOR THE FUTURE.

Your donations go far in making current and future programming possible.

There are many ways to support the work of ASYV—a direct donation, fundraising, organizing a donation drive, volunteering on-site in Rwanda, contributing professional expertise as a Village Consultant, or celebrating at our Stand Up & Be Counted gala. We thank you for joining us as we continue to make a difference for our students, their community, Rwanda, and the world.

Fully scaled, we have 500 kids in the Village and graduate 125 students each year. They're doing extraordinary work.

OUR BROADER IMPACT

Accomplishments Since 2009

Built **13 HOMES** for vulnerable families in surrounding neighborhoods

Volunteered **400+ HOURS** at local medical clinics

Tutored **1,500+ LOCAL** students in English and computer skills

Volunteered **300+ HOURS** teaching literacy to adults from local neighborhoods

WHO WE ARE

145 current ASYV staff members

240 ASYV graduates

2,000+ visitors from more than 20 countries (since 2008)

250+ service learning volunteers (since 2009)

500 current ASYV students

56 Village Fellows (since 2008)

2014 PLANS

PROFESSIONAL SKILLS:

We're exploring a partnership with the Government of Rwanda and the Ministry of Education to help students develop Technical and Vocational Education and Training skills (TVET), creating greater economic opportunities for them upon graduation.

ENGLISH SKILLS:

We're continuing to focus on developing English speaking and writing skills for all Village residents through tutoring activities, events in the Village, family time meetings, and learning community meetings.

SOLAR PANELS:

ASYV is hosting an 8.5-megawatt solar photovoltaic power plant (opening in July 2014), the first of its kind in East Africa. The plant is set to increase Rwanda's power generation capacity by about 8%.

TIKKUN OLAM:

We're developing a *Tikkun Olam* community service program project plan at a regional level so that our students can give back to and assist a larger cross section of the Rwandan community.

PARTNERSHIPS:

We'll be looking to collaborate with other strong academic performing secondary schools in Rwanda so that ASYV and those schools can share and learn from each other.

HELP US CONTINUE OUR MOMENTUM.

Help Us Go Further

Visit asyv.org/donate to donate online or call 646.381.7863. You can also mail us a check, made payable to Agahozo-Shalom Youth Village, Inc., to:

Agahozo-Shalom Youth Village
498 Seventh Avenue, 15th floor
New York, NY 10018

Experience ASYV Firsthand!

We welcome individuals and groups interested in supporting our work to come by and tour the Village to see the work we're doing and take part in Village activities. You'll learn about the development of the ASYV, discover the history and culture of Rwanda, and engage in meaningful discussions and learning sessions. Email us: volunteer@asyv.org

Facebook: AgahozoShalom
Twitter: @asyv
Blog: www.asyv.org/blog
YouTube: www.youtube.com/theasyv

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Designed by Sullivan | sullivannyc.com

In response to Anne Heyman's tragic passing on January 31, 2014, ASYV Executive Director Danielle Burenstein paid a visit to the Village and spoke to the ASYV community. Emmanuel Nkundunkundiye, a member of ASYV's 2012 graduate class, wrote the following email in response to Danielle's words:

Subject: Now there are more purpose and meaning in my efforts!

Dear Ms. Danielle,

Hope this finds you well!

We didn't get enough time to talk last time in the Village but I was joy-filled to see you and to hear you addressing our family. You brought a message of hope, a reflection of Anne's love, and a sign of tomorrow of the Village.

I have never felt courageous and more energetic than this period as I feel responsible to make Anne happy, and prove those who watch that she restored our lives. It is also important that I act as the eldest son in the family. In my culture, it is the eldest sons and daughters who take care of the young when the parents are gone.

Nelson Mandela said, education is the most powerful weapon to change the world. Anne Heyman wanted us to study. I want to get the best education in the world, excel in my studies, and then use that education to make the most impact on the planet.

We will go far to honor Anne's life, and honor those who care about us.

Respectfully,

Emmanuel Nkundunkundiye
Agahozo-Shalom Youth Village Class of 2012
University of Pennsylvania Class of 2018